

**Baylor College of Medicine  
LCME Mock Site Visits  
September 27 – September 29, 2021**

Accreditation survey visit to Baylor College of Medicine on September 27 – 29, 2021 by an ad hoc survey team.  
All times are central time.

**Team Members**

**Team Chair**



**Stephen Ray Mitchell, MD, MBA**  
Dean, Medical Education  
Professor, Pediatrics and Medicine  
Georgetown University School of Medicine

**Team Secretary**



**Tina L. Thompson, PhD**  
Sr. Associate Dean of Academic Affairs  
Central Michigan University College of Medicine

**Team Member**



**James Graham, MD**  
Professor of Pediatrics  
Executive Associate Dean for Academic Affairs  
University of Arkansas for Medical Sciences College of Medicine

**Team Member**



**Jason Booza, PhD**  
Assistant Dean of Continuous Quality Improvement and Compliance  
Wayne State University School of Medicine

**Team Member**



**Jessica T. Servey, MD**  
Associate Dean for Faculty Development  
Uniformed Services University of the Health Sciences, F. Edward Hébert  
School of Medicine

**Monday, September 27, 2021**

**8:00 – 9:00 | Dean’s perspective on the status of the medical school [ZOOM]**

---

Participants:

**Paul Klotman, MD, FACP, President, CEO & Executive Dean**  
**Jennifer Christner, MD, Dean, School of Medicine**

**9:00 – 9:45 | Meeting with senior leadership staff [ZOOM]**

---

Participants:

**Biykem Bozkurt, MD, PhD, Associate Provost of Faculty Affairs; Senior Associate Dean of Faculty Development**  
**Mary Dickinson, PhD, Senior VP and Dean of Research**  
**Toi Harris, MD, Associate Provost of Institutional Diversity, Equity, and Inclusion & Student and Trainee Services**  
**Nadia Ismail, MD, MPH, MEd, Senior Associate Dean of Curriculum**  
**Karen Johnson, MD, Associate Dean of Admissions**  
**Andrea Stolar, MD, Senior Associate Dean of Student Affairs**  
**James T. McDeavitt, MD, Executive Vice President and Dean of Clinical Affairs**  
**Ricky Mercado, MPH, Director of Accreditation**  
**Joel Purkiss, PhD, Assistant Dean of Evaluation, Assessment, and Educational Research**  
**Lorie Tabak, MPH, Chief of Staff**

**9:45 – 10:00 | Break**

---

**10:00 – 11:30 | Educational program objectives, content, curriculum management, and evaluation [ZOOM]**

---

Participants:

**Cara Foldes, MD, MPH, Assistant Dean of Foundational Sciences**  
**Anne Gill, PhD, MS, RN, Assistant Dean of Interprofessional Education**  
**Clay Goodman, MD, Associate Dean of Foundational Sciences**  
**Nadia Ismail, MD, MPH, MEd, Senior Associate Dean of Curriculum**  
**Lee Poythress, MD, Associate Dean, of Student Affairs**  
**Joel Purkiss, PhD, Assistant Dean of Evaluation, Assessment, and Educational Research**  
**Stacey Rose, MD FACP, Associate Dean of Curriculum**  
**David Rowley, PhD, Assistant Dean of Foundational Sciences**  
**Karen Schneider, MD, Curriculum Committee Chair**

**11:30 – 12:15 | Teaching, supervision, student assessment, student advancement [ZOOM]**

---

Participants:

**Cara Foldes, MD, MPH, Assistant Dean of Foundational Sciences**  
**Nadia Ismail, MD, MPH, MEd, Senior Associate Dean of Curriculum**  
**Joel Purkiss, PhD, Assistant Dean of Evaluation, Assessment, and Educational Research**  
**Stacey Rose, MD, FACP, Associate Dean of Curriculum**  
**David Rowley, PhD, Assistant Dean of Foundational Sciences**  
**Karen Schneider, MD, Curriculum Committee Chair**  
**Stephanie Sherman, MD, Residents as Teachers and Educators Program Director**  
**Andrea Stolar, MD, Senior Associate Dean of Student Affairs**

**12:15 – 1:15 | Lunch Break**

---

### 1:15 – 2:00 | Preclerkship students [ZOOM]

---

Participants:

MS1 – **Colton Andrews**  
MS1 – **Vanessa Catania**  
MS1 – **Adel Hassan**  
MS1 – **Madeleine Heliste**  
MS1 – **Alexandra McLennan**  
MS2 – **Ebubechi Adindu**  
MS2 – **Saad Ehsan**  
MS2 – **Kristiana Nasto**  
MS2 – **Hannah Todd**  
MS2 – **Ryan Ward**

### 2:00 – 2:45 | Medical school finances [ZOOM]

---

Participants:

**Jamie Bailey**, BS, Vice President of Finance & Interim Chief Financial Officer  
**Jennifer Christner**, MD, Dean, School of Medicine  
**Paul Klotman**, MD, FACP, President, CEO & Executive Dean  
**Don Turilli**, Executive Director, Controller, Financial Accounting

### 2:45 – 3:00 | Break

---

### 3:00 – 3:45 | Meeting with preclerkship course directors [ZOOM]

---

Participants:

**Sarah Bezek**, MD, Critical Thinking and Problem-Solving Course Director  
**Jessica Davila**, PhD, Research and Populations in Medicine Course Director  
**Cara Foldes**, MD, MPH, CABS-Evidence Based Medicine Course Director  
**Sandra Haudek**, PhD, Foundations Basic to the Science of Medicine Course Director  
**Sindhu Idicula**, MD, Psychiatry and Behavioral Sciences Course Director  
**Dharani Narendra**, MBBS, Respiratory Course Director  
**Shruti Varadarajan**, MD, Patient, Physician and Society 1-2 Course Director  
**Munder Zagaar**, PhD, Pharmacology, Course Director  
**Ming Zhang**, PhD, Head and Neck Anatomy Course Director

### 3:45 – 4:30 | Meeting with clerkship directors [ZOOM]

---

Participants:

**Andrew Caruso**, MD, Internal Medicine Clerkship Director  
**Jocelyn Greely**, MD, Obstetrics and Gynecology Clerkship Director  
**Jin Han**, MD, Psychiatry Clerkship Director  
**William Huang**, MD, Family and Community Medicine Clerkship Director  
**Doris Kung**, MD, Neurology Clerkship Director  
**Sanghamitra Misra**, MD, Pediatrics Clerkship Director  
**Yesenia Rojas-Khalil**, MD, Surgery Clerkship Director  
**Navdeep Sekhon**, MD, Emergency Medicine Clerkship Director

**Tuesday, September 28, 2021**

**8:00 – 8:45 | Residents [ZOOM]**

---

Participants:

Resident – **Gabriel Torrealba Acosta**, MD, Neurology  
Resident – **Tanvir Ahmed**, MD, Family and Community Medicine  
Resident – **Nkele Davis**, MD, Emergency Medicine  
Resident – **Elkin Galvis-Carvajal**, MD, Emergency Medicine  
Resident – **Jessica Gerard**, MD, Obstetrics and Gynecology  
Resident – **Kevin Huang**, MD, Surgery  
Resident – **Matthew Koller**, MD, Psychiatry  
Resident – **Kristen Lea Lavere**, MD, Internal Medicine  
Resident – **Lily Luc**, MD, Family and Community Medicine  
Resident – **Marc McShane**, MD, Pediatrics  
Resident – **Michael Moore**, MD, Neurology  
Resident – **Claire Morice**, MD, Psychiatry  
Resident – **Ovini Rodrigo**, MD, Pediatrics  
Resident – **Max Shannon**, MD, Internal Medicine  
Resident – **Lena Shay**, MD, Obstetrics and Gynecology  
Resident – **Emily Steen**, MD, Surgery

**8:45 – 9:30 | Admissions and student selection/ Financial aid and debt management counseling [ZOOM]**

---

Participants:

**Blake Dalina**, Senior Manager, Financial Aid  
**Karen Johnson**, MD, Associate Dean of Admissions  
**Beth Lerman**, MEd, Bursar, Student Account Services  
**Martha Mims**, MD, Admissions Committee Co-Chair  
**Lee Poythress**, MD, Associate Dean of Student Affairs (Financial Wellness)  
**Andrea Stolar**, MD, Senior Associate Dean of Student Affairs (Visiting Students)  
**Jesus Vallejo**, MD, Associate Dean of Admissions, Diversity, Equity & Multicultural Affairs  
**Latoya Whitaker**, PhD, Registrar

**9:30 – 9:45 | Break**

---

**9:45 – 10:30 | Academic, career, and personal counseling/Student Health [ZOOM]**

---

Participants:

**Brianna Etoria**, MBA, MA, Student Career and Academic Advisor, Academic Success Center  
**Heather Goodman**, MD, PhD, Director of the Student and House Staff Mental Health Service  
**Toi Harris**, MD, Associate Provost of Institutional Diversity, Equity, and Inclusion & Student and Trainee Services  
**Melanie Jagneaux**, JD, MBA, Ombudsman Director  
**James Kelaher**, MD, MPH, Director of Occupational Health Program/ Student Health  
**Lindsey Minter**, PhD, Director of Career Development Center  
**Lee Poythress**, MD, Associate Dean of Student Affairs  
**Andrea Stolar**, MD, Senior Associate Dean of Student Affairs  
**Irvin Sulapas**, MD, Learning Community Director  
**Latoya Whitaker**, PhD, Registrar

**10:30 – 11:15 | Institutional diversity [ZOOM]**

---

Participants:

**Biykem Bozkurt**, MD, PhD, Associate Provost of Faculty Affairs; Senior Associate Dean of Faculty Development

**Toi Harris**, MD, Associate Provost of Institutional Diversity, Equity and Inclusion & Student and Trainee Services

**Alana Newell**, PhD, Center for Educational Outreach

**Jesus Vallejo**, MD, Associate Dean of Admissions, Diversity, Equity & Multicultural Affairs

---

**11:15 – 12:15 | Lunch Break**

---

**12:15 – 1:00 | Clerkship students [ZOOM]**

---

Participants:

MS3 – **Olivia Hinder**

MS3 – **Tania Pena-Alfaro**

MS3 – **Bharath Ram**

MS3 – **Scott Rohren**

MS3 – **Benjamin Solder**

MS4 – **Amelia Khoei**

MS4 – **Joseph Pecha**

MS4 – **Courtney Sullivan**

MS4 – **Justin Vincent**

MS4 – **Jennifer Welch**

---

**1:00 – 1:45 | Learning environment and student mistreatment [ZOOM]**

---

Participants:

**Ellen Friedman**, MD, FACS, FAAP, Director of Center for Professionalism

**Toi Harris**, MD, Associate Provost of Institutional Diversity, Equity and Inclusion & Student and Trainee Services

**Nadia Ismail**, MD, MPH, MEd, Senior Associate Dean of Curriculum

**Melanie Jagneaux**, JD, MBA, Ombudsman Director

---

**1:45 – 2:00 | Break**

---

**2:00 – 2:45 | Meeting with junior faculty [ZOOM]**

---

Participants:

**Jonnae Atkinson**, MD, MS, Assistant Professor, FCM

**Kelli Barbour**, MD, MA, MS, Assistant Professor, OBGYN

**Aba Maame Coleman**, MD, Assistant Professor, OBGYN

**Weiwei Dang**, PhD, Assistant Professor, Molecular and Human Genetics

**Kyler Godwin**, PhD, MPH, Assistant Professor, Medicine – Health Services Research

**Tracilyn Hall**, MD, Assistant Professor, OBGYN

**Jenelle Little**, MD, Assistant Professor, Pediatrics

**Tamara Ortiz-Perez**, MD, Associate Professor, Radiology

**Jairo Barrantes Perez**, MD, Assistant Professor, Internal Medicine

**Jose Ribas Roca**, MD, Assistant Professor, Psychiatry

**Rayne Rouce**, MD, Assistant Professor, Pediatrics

---

**2:45 – 3:30 | Institutional faculty issues [ZOOM]**

---

Participants:

**Robert Anderson**, MBA, Executive Director of Faculty Affairs

**Biykem Bozkurt**, MD, PhD, Associate Provost of Faculty Affairs; Senior Associate Dean of Faculty Development

**Christie Lincoln**, MD, Chair of Faculty Senate

**Kristen Wade**, RN, MSN, Institutional Policy Committee Chair

**3:30 – 3:45 | Break**

---

**3:45 – 4:30 | Meeting with basic science department chairs [ZOOM]**

---

Participants:

**Peggy Goodell**, PhD, Chair, Department of Molecular & Cellular Biology

**Susan Hamilton**, PhD, Chair, Department of Molecular Physiology & Biophysics

**Brendan Lee**, MD, PhD, Chair, Department of Molecular & Human Genetics

**Martin Matzuk**, MD, PhD, Chair, Department of Pathology & Immunology

**Timothy Palzkill**, PhD, Chair, Department of Pharmacology

**Joseph Petrosino**, PhD, Chair, Department of Molecular Virology & Microbiology

**Paul Pfaffinger**, MD, (Interim) Chair, Department of Neuroscience

**Theodore Wensel**, PhD, Chair, Department of Biochemistry & Molecular Biology

**4:30 – 5:15 | Meeting with clinical chairs [ZOOM]**

---

Participants:

**Michael Belfort**, MD, PhD, Chair, Department of Obstetrics & Gynecology

**Hashem El-Serag**, MD, MPH, Chair, Department of Medicine

**Wayne Goodman**, MD, Chair, Department of Psychiatry

**Dick Kuo**, MD, Chair, Department of Emergency Medicine

**Eli Mizrahi**, MD, Chair, Department of Neurology

**Todd Rosengart**, MD, Chair, Department of Surgery

**Gordon Schutze**, MD, Interim Chair, Department of Pediatrics

**Roger Zoorob**, MD, MPH, Chair, Department of Family and Community Medicine

Wednesday, September 29, 2021

**8:00 – 8:45 | Research/Medical student research opportunities/Academic environment [ZOOM]**

---

Participants:

**Mary Dickinson**, PhD, Senior VP and Dean of Research  
**C. Michael Fordis**, MD, Senior Associate Dean of Continuing Professional Development  
**Kirt Martin**, PhD, Director of Student Office of Advancement in Research  
**Sharon Plon**, MD, PhD, Director, M.D/Ph.D. Program  
**Lee Poythress**, MD, Associate Dean of Student Affairs  
**Carolyn Smith**, PhD, Dean of Graduate School of Biomedical Sciences  
**Andrea Stolar**, MD, Senior Associate Dean of Student Affairs

**8:45 – 9:30 | Library/Information Resources [ZOOM]**

---

Participants:

**Jimmy Clark**, PhD, MBA, Executive Director for Academic Technologies  
**Brianna Etoria**, MBA, MA, Senior Academic Services Associate, Academic Success Center  
**Sherita Love**, PhD, Executive Interactive Instruction and Innovative Delivery Director  
**Lara Ouelette**, Texas Medical Center Library Representative  
**Amy Sisson**, Texas Medical Center Library Representative

**9:30 – 9:45 | Break**

---

**9:45 – 10:15 | Team meets briefly with dean [ZOOM]**

---

Participants:

**Paul Klotman**, MD, FACP, President, CEO & Executive Dean  
**Jennifer Christner**, MD, Dean, School of Medicine